

ERP PROJECT PLANNING: TIMEFRAME

THE EFFECT OF USER NUMBERS ON TIME TO IMPLEMENTATION

Sample size = 266

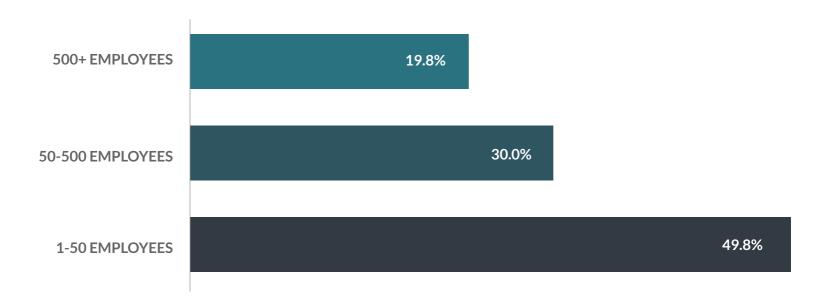


The more ERP users an organization has, the more time they invest in implementing new ERP software. A large number of users requires extensive training during implementation, which tends to increase implementation timescales. As a general rule, larger organizations also have wider security concerns and more data to migrate from legacy systems.

ERP PROJECT PLANNING: SYSTEM USERS

ERP USERS AS A PERCENTAGE OF TOTAL EMPLOYEES

Sample size = 215

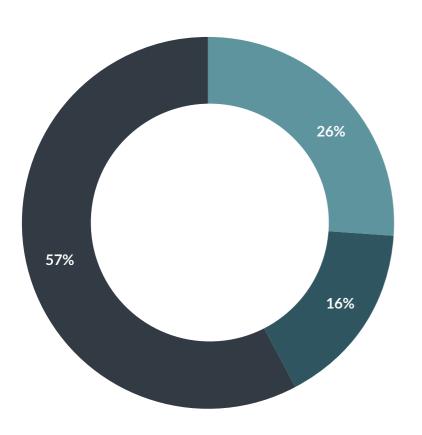


Typically, just under 50% of a small business's employees are active ERP users. This highlights the need for small businesses to consult a range of departments before selecting new software. The lower percentage of ERP users found in enterprise-level companies highlights the need for accurate stakeholder identification processes early on in the selection project.

PLATFORM DECISIONS: CLOUD VS ON-PREMISE

PLATFORM PREFERENCES

Sample size = 322



Indicative of current software trends, more companies are actively seeking cloud ERP than on-premise. Significantly, over half are still undecided on the matter. This could be because cloud software remains an unknown quantity for organizations switching from legacy on-premise systems, or due to senior execs having concerns about cloud ERP security.

CLOUD ERP

ON-PREMISE ERP

UNDECIDED

PLATFORM DECISIONS: CLOUD VS ON-PREMISE

PLATFORM PREFERENCES BY INDUSTRY

Sample size = 297

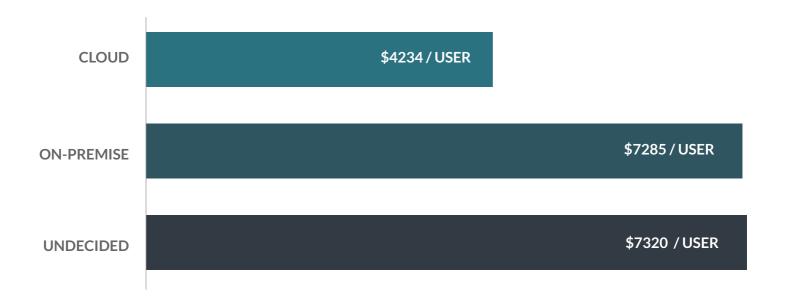
INDUSTRY	CLOUD	UNDECIDED	ON-PREMISE
Discrete Manufacturing	24%	59%	17%
Distribution	43%	46%	11%
Process Manufacturing	18%	67%	15%
Retail	21%	63%	17%
Services	33%	58%	10%

Cloud ERP is becoming increasingly popular across all industries. Distribution's strong preference for cloud reflects the need for a real-time system that integrates with client and supplier's systems. Meanwhile, process manufacturing companies' relative lag in seeking out cloud software could indicate security and compliance concerns specific to the sector.

PROJECT BUDGETS: BUDGET PER USER

BUDGET PER USER BY PLATFORM PREFERENCES

Sample size = 62

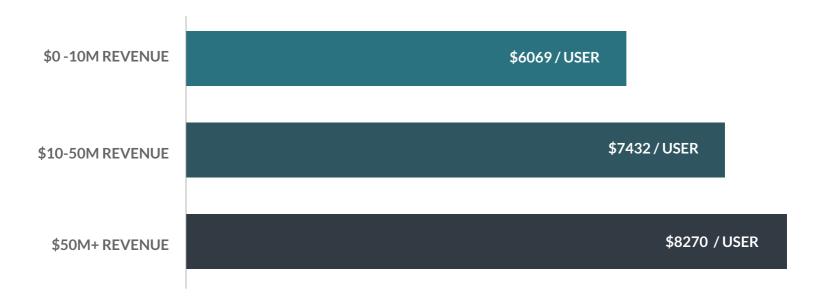


Lower budgets forecasted for cloud ERP are usually due to lower upfront costs. Those purchasing cloud ERP should be aware of how costs can mount up - cloud is not necessarily cheaper, long-term. Those in the 'undecided' category had the largest budgets, suggesting that they were forecasting generously to account for uncertainties in selection.

PROJECT BUDGETS: BUDGET PER USER

BUDGET PER USER BY COMPANY REVENUE BRACKET

Sample size = 62

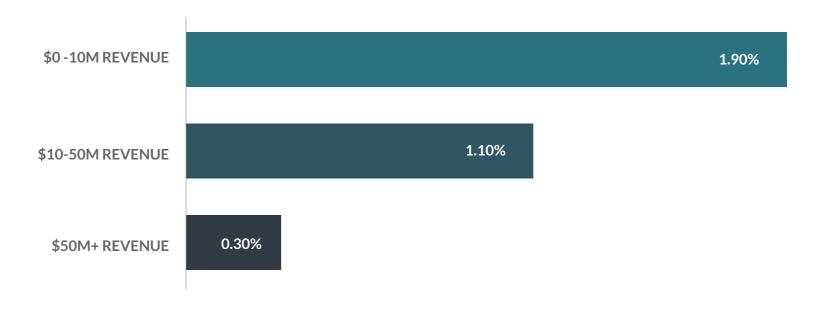


While the larger the organization the more spent per user (additional training needs, system complexity and services such as data transfer outweigh the initial cost benefits scale brings), small companies' ERP budgets tend to use a larger percentage of revenue.

PROJECT BUDGETS: TOTAL BUDGET

BUDGET AS PERCENTAGE OF REVENUE BY REVENUE BRACKET

Sample size = 62

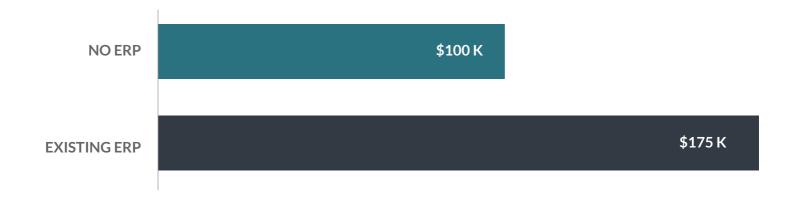


The amount of revenue small companies put towards an ERP budget means that new software is often a bigger cost burden than for larger companies, despite a reduced cost per user. As with many large purchase decisions, ERP software carries a bigger financial risk for small companies than for enterprises.

PROJECT BUDGETS: TOTAL BUDGET

MEDIAN BUDGETS BY CURRENT ERP SETUP

Sample size = 62



Established ERP users' more generous budgets could reflect additional implementation costs such as data migration services and integration with other enterprise software. Alternatively this could be down to amount of naivety surrounding hidden costs from those who have never used an ERP before.

